

3.2.6 There is a clear and appropriate distinction, in writing and practice, between the policy-making functions of the governing board and the responsibility of the administration and faculty to administer and implement policy.
(Board/administration distinction)

Compliance Status: Compliance

The Board of Regents is the governing control over all institutions in the University System of Georgia (USG).

Pursuant to [Article I, Section 2](#) of the *Bylaws of the Board of Regents*, the government, control and management of the USG and each of its institutions, including the College of Coastal Georgia, are vested by the people of Georgia exclusively with the Board. The Board possesses the authority for policy-making decisions granted by the *Constitution of the State of Georgia* and by acts of the General Assembly. Specifically, this authority is derived from [Article VIII, Section IV](#) of the *Constitution of the State of Georgia*, and is reinforced by *Official Code of Georgia Annotated, Section 20-3 et seq.* Furthermore, the *College of Coastal Georgia Statutes* define the composition of administrators and faculty of the College and state the roles and responsibilities of each. Finally, [Section 2.5.1](#) of the *USG Board of Regents Policy Manual* also describes the authority and responsibilities of the President of each institution within the USG, including the College. Under this section, the President of the College is the executive head of the institution and of all its departments. In this role, he or she exercises such supervision and direction as will promote the efficient operation of the institution. The President is also responsible to the Chancellor for the operation and management of the institution, and for the execution of all directives of the Board and the Chancellor. The President's discretionary powers are broad enough to enable him or her to discharge these responsibilities.

Additionally, [Section 3.1](#) of the *Board of Regents Policy Manual* clearly states that the Board will set policy and vest the Chancellor and the institution Presidents with the authority for implementation of policy, especially in the area of academic affairs. Specifically, this section provides that:

The Board of Regents shall rely on the Chancellor, the presidents of all USG institutions, and their deans and faculties to develop, adapt, and administer the academic methods and procedures deemed by them to be most effective in promoting efficiency of operations and most appropriate to the advancement of learning.

Without limiting the generality of the preceding paragraph, it is recognized that the following are proper functions of the academic authorities rather than of the Board:

1. *To prescribe the teaching load to be carried by each member of the faculty;*

2. *To determine the maximum and minimum number of students permitted in a class; and,*
3. *To define the nature and form of records, if any, to be kept of the members of the faculties and of activities of administrative personnel.*

The Board of Regents shall expect of each president, his/her faculty and staff, the deans, and the faculties of each University System of Georgia institution efficient service measured by approved academic standards, and shall look to them to promote effective higher education, having in view resources available to them, and, in the discharge of its duties as a Board, must hold them responsible for a failure to achieve these results. The Board is of the opinion that it would not be reasonable to make University System of Georgia academic authorities accountable for results obtained and at the same time deny them the power to choose ways and means they believe to be best adapted to achieve the ends desired.

The Board of Regents maintains a clear distinction between its role in policy-making for system governance and the roles of the institutions in managing their operations in compliance with Board policies.

Supporting Documentation

[USG Board of Regents Bylaws, Article I, Section 2](#)

[Constitution of the State of Georgia, Article VIII, Section IV](#)

[Official Code of Georgia Annotated, Section 20-3 et seq](#)

[USG Board of Regents Policy Manual, Section 2.5.1](#)

[USG Board of Regents Policy Manual, Section 3.1](#)